

# To P3 Or Not To P3 (Presentation)

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It is widely recognized that there is a critical need for construction of new infrastructure and the repair and maintenance of existing infrastructure.

Attached is the presentation given at the Association of Corporate Counsel Conference, October 24-27, 2010 in San Antonio, Texas.

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Dan Ferguson brings a wide range and depth of experience to a commercial/infrastructure projects practice that involves financing, M&A, corporate reorganization and general advice for numerous commercial clients of all types, as well as noted expertise in meeting the needs of both the public and private sectors in public infrastructure projects and public/private collaborations.



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Bradley McLellan has extensive experience in infrastructure and public projects, including procurement, risk allocation, public-private partnership arrangements, concession agreements, ground leases, design-build agreements and operation and management agreements. He also is a recognized expert in the purchase, sale and financing of commercial real estate.

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