

## CCDC2 lump-sum contract out of control?

December 21, 2011

A couple of years ago, Bill Gillan of Revay and Associates Ltd. received a call from a senior engineer in a government organization that undertakes tens of millions of dollars of construction work annually. The agency was having problems getting A-list contractors to bid its projects.

WeirFoulds<sup>LLP</sup>

[www.weirfoulds.com](http://www.weirfoulds.com)

**Toronto Office**  
4100 – 66 Wellington Street West  
PO Box 35, TD Bank Tower  
Toronto, ON M5K 1B7

Tel: 416.365.1110  
Fax: 416.365.1876

**Oakville Office**  
1320 Cornwall Rd., Suite 201  
Oakville, ON L6J 7W5

Tel: 416.365.1110  
Fax: 905.829.2035

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